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July 3, 2012

Mr. Ralph Nader



Dear Mr. Nader,

Thank you for your recent letter requesting that we pledge Chevron's allegiance to the United States as a measure of corporate patriotism. While sympathetic to the spirit of your request, we believe this symbolic gesture is the wrong yardstick by which to gauge corporate patriotism. Therefore, we respectfully decline the request.

We think Chevron's allegiance to America is best demonstrated by our actions. By this measure, our character and commitment are beyond question. The following facts stand as demonstrable evidence.

Chevron has called California home for over 130 years. In this state, our business directly employs 10,000 people and indirectly supports another 60,000. One in every 200 jobs in California relies on Chevron. At the community level, our company and its employees support over 10,000 nonprofits, investing millions of dollars and thousands of hours in service. We operate two major refineries and a large oil production field here, providing critical fuel supplies to a transportation system comprised of millions of drivers and airline passengers. Quite literally, California runs on Chevron.

Nationally, Chevron employs approximately 30,000 people – roughly half of our global employee population. In 2011, we paid nearly \$3 billion in federal income tax and spent just under \$16 billion with 17,000 U.S. suppliers, including over \$2.5 billion with small businesses. In 2012, we are making capital investments of more than \$8 billion in the U.S., spending roughly \$25 million every day. This is apart from the billions more we will provide to government through lease payments, royalties and other fees.

I would also note that despite ample political rhetoric to the contrary, Chevron is not subsidized by the U.S. government. Our businesses participate in the market on their own merits.

The other significant measure of our commitment to this country is our contribution to energy security. The domestic employees of our company come to work each day for one purpose: to deliver safe, abundant, affordable energy supplies to the United States. In doing so, they make an immeasurable contribution to the energy security and economic competitiveness of this great nation. Chevron desires to expand operations in the United States which will create further jobs and economic development. Unfortunately, we are continually denied access to large portions of the United States which have been declared off limits to energy operations.

Your letter notes that you are going to publish our response, and those of other companies, on the Fourth of July. In doing so, I would ask that you make clear the facts I have shared with you so as to give your many readers a complete understanding of Chevron's valuable role across America.

Sincerely,

A handwritten signature in black ink, appearing to read "Stephen W. Green".