## Nicholas Kachman 283 McMillan Rd Grosse Pointe, MI 48236

August 28, 2018

Mary Kay Scott Executive Director GM Corporation

Dear Mary Kay,

Mary Barra's vision of GM providing vehicles that have no emissions and transport passengers in the safest possible manner in traffic with no congestion is extremely wise and a noble commitment. The underlying objective in producing vehicles must be to reduce injuries and deaths while enhancing the travel experience and protecting the environment. These are qualities people around the world both need and want. Can the same be said for plant operations?

Consider GM plants worldwide having the same ultimate goals: zero, zero, and zero. No injuries or death (in its plants).

No harmful health affects

No degradation of the environment.

This means, in-plant employee worker conditions are to be the safest possible, exposure of employees and the community to contaminants eliminated, and continued mitigation of past impacts on the environment where feasible. Wouldn't everyone want this to happen?

Prioritizing these manufacturing aspirations will save the company from future liabilities, improve labor relations, and enhance the company's good name. The financial benefits can be found in a review of the Motor Liquidation Company's cash outlays.

Currently plant related costs include major expenditures to stabilize and/or remove contaminated soil and ground waters on plant properties for sale. And millions is spent to settle former employee's claims of lost sight or hearing, and the loss of years of life because of exposure to oil mist, dirt, and other material like asbestos. Foresight and implementation of policies to protect the well-being of both the employees and the environment could drastically reduce future corporate liabilities.

Currently the company's greatest threat of doing harm someplace in the world is knowingly allowing unsafe drinking water to be supplied to its employees, their families, and community, while management's families have clean water. Safe drinking water is becoming a major health issue worldwide. GM should be prepared to quickly address any water quality problem.

This will be my last letter to you since it was discovered in May of 2017 that my right lung has
mesothelioma. The doctors gave me some months to a year of life so any reply from you must
come soon.

Sincerely,

Nicholas Kachman - A GM supporter